

**BRIEFING/MONITORING REPORT TO THE BOARD**

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| **DATE:** | **November 16, 2022** |
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| **TO:** | **BOARD OF DIRECTORS, PUGET SOUND EDUCATIONAL SERVICE DISTRICT** |
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| **FROM:** | **JOHN WELCH, SUPERINTENDENT/CEO**  **PUGET SOUND EDUCATIONAL SERVICE DISTRICT** |
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| **TOPIC:** | **GOVERNANCE PROCESS (GP) 02: GOVERNING STYLE** |

**REPORT PURPOSE:**

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| 🞏 | **Policy Development/Review/Enhancement/Approval** | **🞏** | Board Monitoring CEO Report |
|  | 🞏 **Ends Policy and Sub-Ends Policy** |  | 🞏 Ends |
|  | 🞏Executive Limitations Policy |  | **🞏** Executive Limitations |
|  | 🞏 Board-Management Delegation Policy | **⌧** | Board Monitoring Board Report |
|  | 🞏 Governance Process Policy |  | **🞎** Board-Management Delegation Policies |
| 🞏 | Board Implementation of Policy |  | ⌧ Governance Process Policies |
|  | 🞏 Board-Management Delegation Policies | 🞏 | Incidental Report |
|  | 🞏 Governance Process Policies |  | 🞏 Superintendent |
| 🞏 | Ownership Linkage Report |  | 🞏 Board Chair |
| **BACKGROUND:** | |  | 🞏 Other: Briefing Report |

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| **POLICY TITLE:** GP 02: Governing Style | **POLICY NO:** 02 |
| **POLICY SECTION:** Policy Governance – Governance Process | |
| **DATES REVIEW:**  Adopted – February 2001  Amended December 2005, June 2019  Last Monitored and Approved – November 2022 | |
| **BOARD POLICY REVIEW FREQUENCY:**  Every Year in November | |
| **BOARD MONITORING CEO FREQUENCY:** One Time a Year | |
| **BOARD CHAIR SIGNATURE:** | |

Current Policy Language

BOOK POLICY GOVERNANCE POLICIES (GP) 02: GOVERNING STYLE

The Board will govern lawfully with emphasis on outward organizational vision rather than on interpersonal issues of the Board; encourage diversity in viewpoints; focus on strategic leadership rather than administrative detail; make clear distinction between Board and Superintendent roles; make collective rather than individual decisions; exhibit future orientation rather than past or present; and govern proactively rather than reactively.

**Accordingly:**

The Board will cultivate a sense of group responsibility. The Board, not the Superintendent, will be responsible for governing with excellence. The Board will use the expertise of individual Board members to enhance the ability of the Board as a body, but the Board will not substitute judgments of individual members for the Board’s collective values. The Board will work in partnership with the Superintendent and staff.

The Board will hold itself accountable for governing with excellence. This self-discipline will apply to matters such as attendance, preparation for meetings, adherence to policymaking principles, respect of roles, and ensuring effective governance capability into the future.

The Board will direct, control, and inspire the organization through the careful establishment of written policies reflecting the Board’s values and perspectives.

Continuous Board development will include orientation of candidates and new members in the Board’s governance process and periodic Board discussion and evaluation of process to assure continued improvement.

The Board will allow no officer, individual or committee of the Board to hinder or be an excuse for the Board’s not fulfilling its commitments.

The Board will monitor its process and performance at each meeting through a debriefing process. Self-monitoring will include comparison of actual Board activity and discipline to the standards reflected in policies in the Governance Process and Board/Management Delegation categories.

Superintendent Interpretation & Action

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| **RECOMMENED MOTION**  That the Governance Process Policy 02: Governing Style be approved as in compliance. |