Board Member Covenants

In order to build and maintain productive and effective relationships, Board members shall maintain a system of communication and interaction that builds upon mutual respect and trust.

Accordingly, members will:

- 1. exercise honesty in all written and interpersonal communication
- 2. demonstrate respect for the opinions of others
- 3. focus on issues rather than on personalities
- 4. maintain focus on common goals
- 5. communicate in a timely manner to avoid surprises
- 6. respect majority decisions of the board
- 7. withhold judgment on issues until fully informed
- 8. seek first to understand rather than to be understood
- 9. criticize privately, praise publicly
- 10. use executive sessions appropriately and judiciously
- 11. maintain appropriate confidentiality
- 12. openly share individual concerns about the work of the board
- 13. take the initiative to communicate and ask questions for clarification
- 14. share information and knowledge
- 15. give direction as the whole, not as individuals
- 16. make every reasonable effort to protect the integrity and promote the positive image of the organization and one another

Members will not:

- 1. embarrass each other or the organization
- 2. intentionally mislead or misinform each other
- 3. maintain and/ or act on hidden agendas
- 4. undermine majority decisions of the board
- 5. assume responsibility for resolving operational problems or complaints

February, 2001
June, 2006
Board Self-Assessment
Annually in July